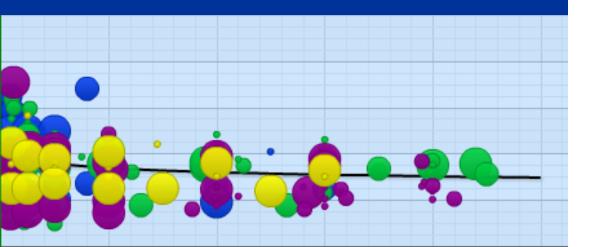


Promoting Transparent Pricing in the Microfinance Industry

What Prices Do We Find in the Region?

Chuck Waterfield Africa Pricing Transparency Leadership Forum Nairobi June 2013



Prices in Microfinance

- What price can the poor afford to pay?
- What price do moneylenders charge?
- What price do MFIs charge?
- What price should responsible MFIs charge?

Microfinance is at a significant transition point

• 1980's – the birth of the industry

 Microfinance started ago as an innovative experiment to help the poor B

And was rewarded with the 2006 **Nobel Peace** Prize

Busine	ssWeek
HOME INVESTING C	OMPANIES TECH INNOVATION MANAGING SMALL BIZ
	DECEMBER 26, 2005
Get Four	VOICES OF INNOVATION
Free Issues	Nobel Winner Yunus:
Register	
Subscribe to BW	Microcredit Missionary
Customer Service	Economics professor Muhammad Yunus wasn't afraid to turn the rules of banking
Full Table of Contents	upside down
Cover Story International Cover Story	Editor's Note: Bangladesh's Muhammad Yunus and the
Up Front Readers Report	bank he founded, Grameen Bank, which created a new category of banking by granting millions of small loans to
Corrections & Clarifications	poor people with no collateral—helping to establish the
Voices Of Innovation Technology & You	microcredit movement across the developing world—won I Friday. On its Web site, the Norwegian Nobel Committee s
Media Centric The Barker Portfolio	Yunus, 65, and the bank 'for their efforts to create econom
Business Outlook	below."

Microfinance is at a significant transition point

- 2005 to present
 - Microfinance has evolved into an established, fastgrowing business

But has some activity gotten too commercial?



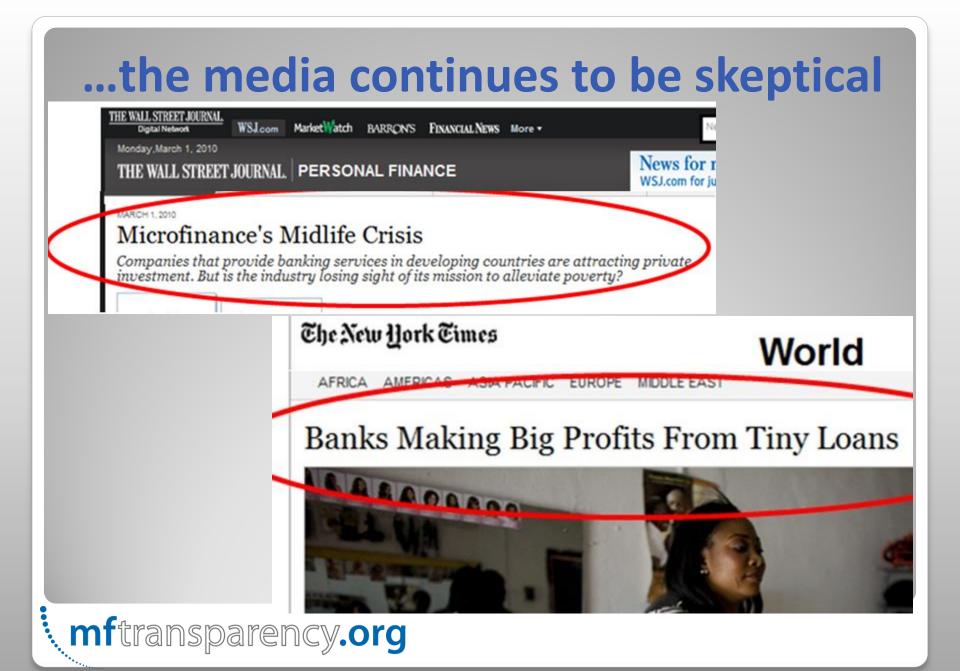


Prices and Profits Compartamos (Mexico)

The Price	APR
w/o Collateral Deposit	105%
With Collateral Deposit	126%

The IPO in 2007 resulted in a 300-to-1 return on investment made in 2000, turning \$6 Million into \$2 Billion.

Year	ROE
2000	62%
2001	40%
2002	54%
2003	53%
2004	49%
2005	55%
2006	57%
2007	54%
2008	55%
2009	43%



February 27, 2012, 11:08 PM

'Yunus Was Right,' SKS Microfinance Founder Says

By NEHA THIRANI



Mahesh Kumar A./Associated Press

Petla Narasimhulu and Lakshmi weep in front of their daughter Petla Lalitha's portrait in Godhumaguda village, Andhra Pradesh. The debt-ridden 18-year-old committed suicide by drinking pesticide.



"Work hard and earn money. Do not take loans."

Suicide note of 18-year-old girl

How do we set prices in order to be financially sustainable?



Cost Components that Affect Pricing

Component	
Financial Costs	10%
Loan Loss	2%
Operating Costs	20%
Profit	3%
Total Price	35%

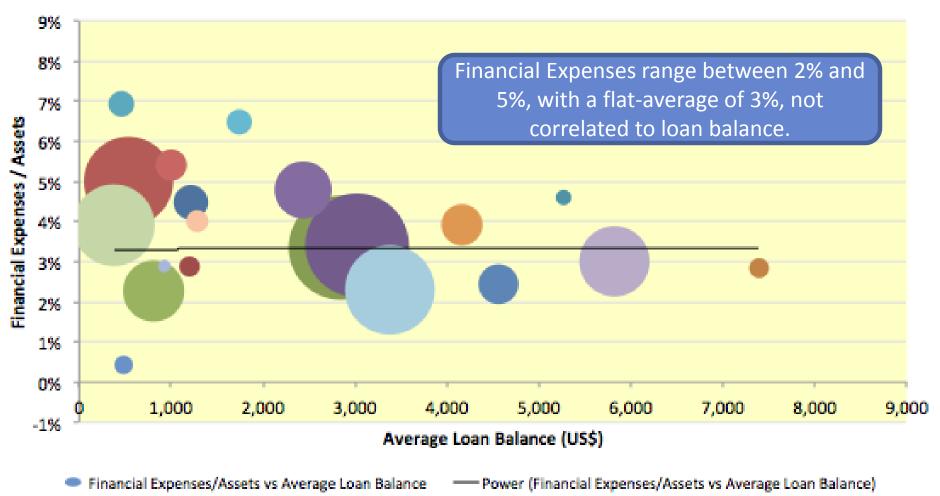


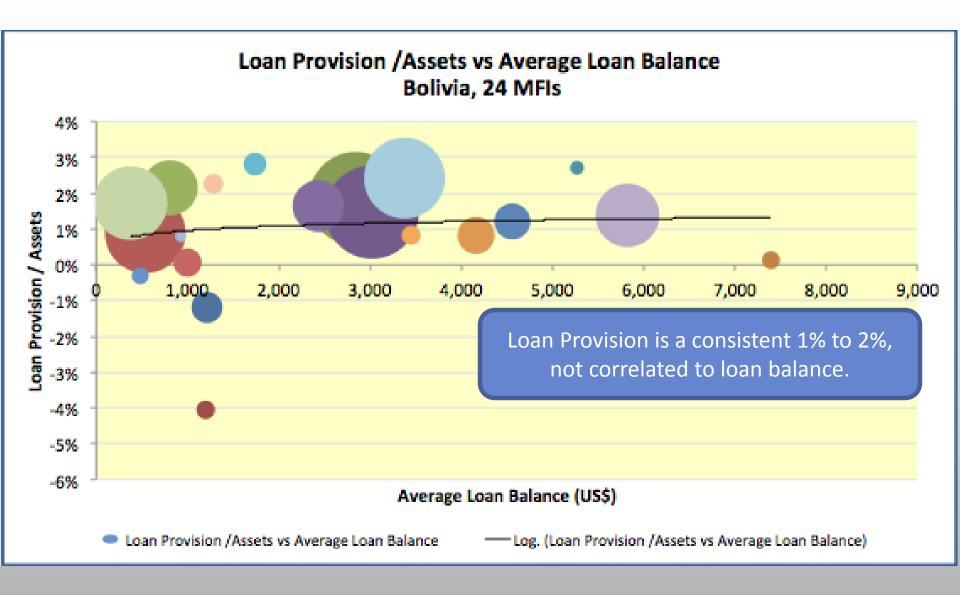
Are there curves for any of these cost components?

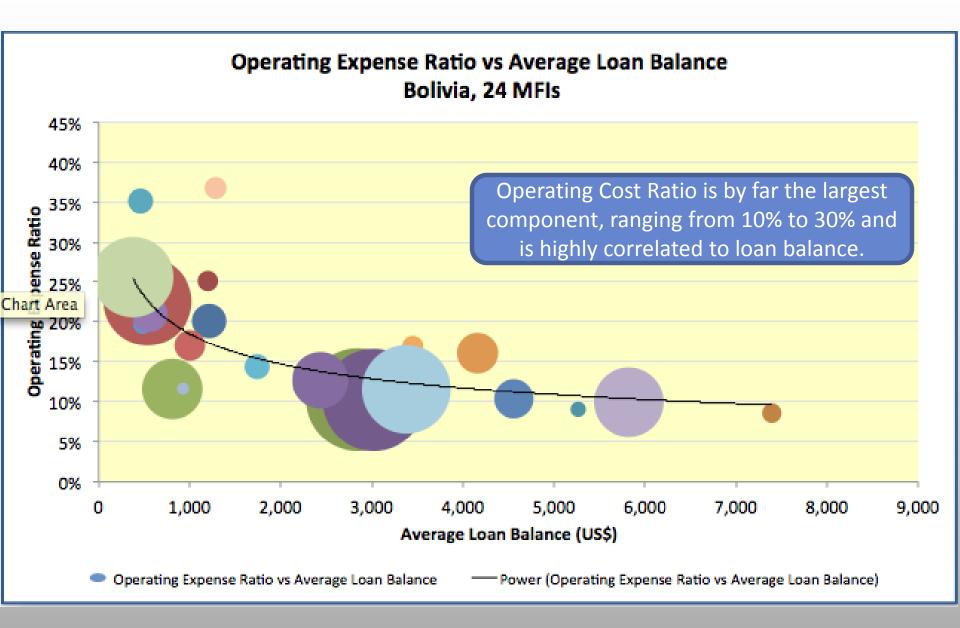
We first study Bolivia data



Financial Expenses/Assets vs Average Loan Balance Bolivia, 24 MFIs



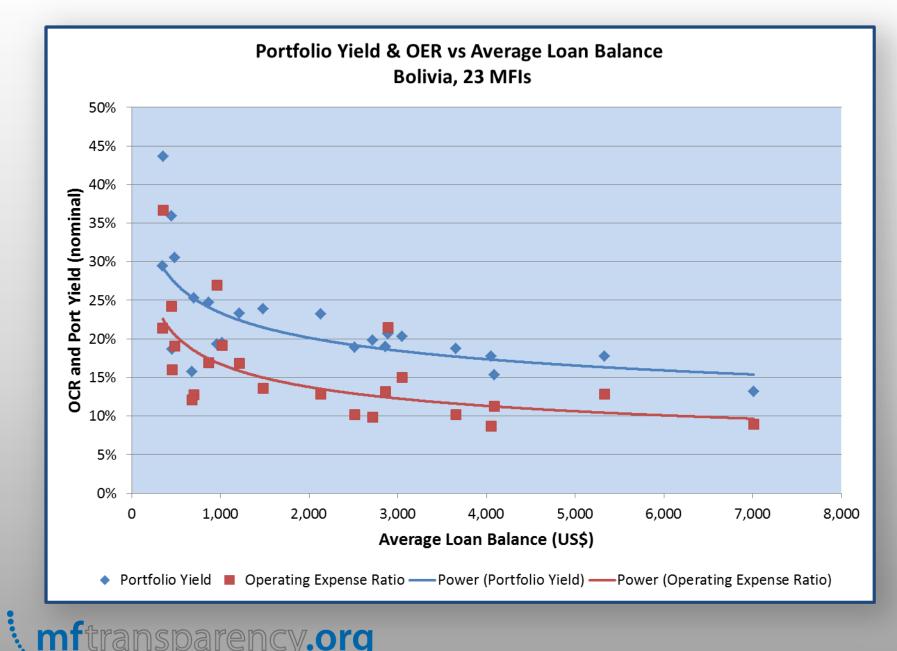




Pricing for Different Products

	Component 🤇	\$100 Loan	\$1000 Loan
	Financial Costs	10%	10%
	Loan Loss	2%	2%
\leq	Operating Costs	50%	15%
	Profit	3%	3%
	Total Price <	65%	30%





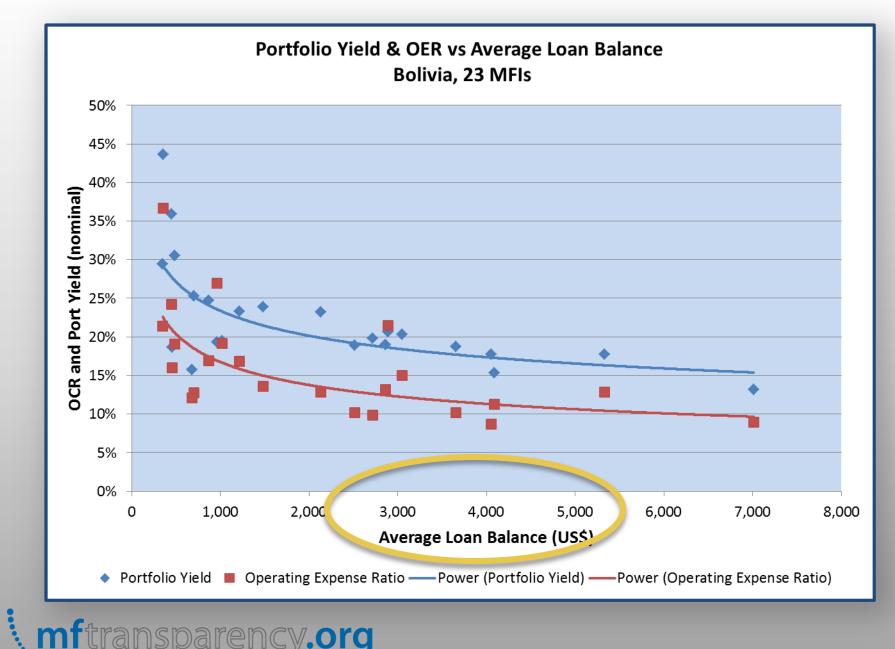
Realizing that there is a cost curve				
Efficiency	1	2	3	
Operating Cost per Loan			\$50	
Loan Size			\$500	
Operating Cost Ratio			10%	

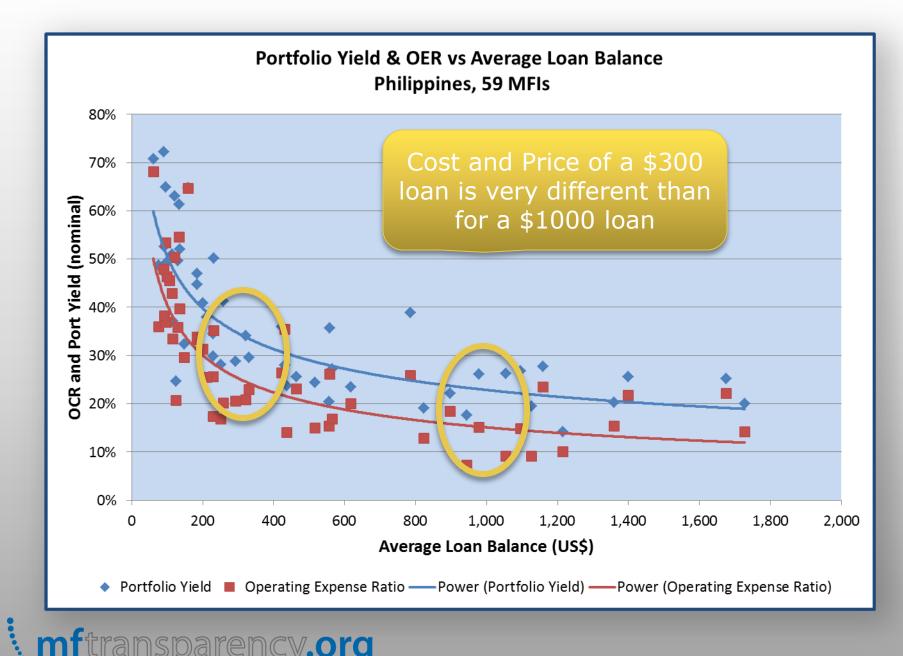


Realizing that there is a cost curve				
Efficiency	1	2	3	
Operating Cost per Loan		\$50	\$50	
Loan Size		\$250	\$500	
Operating Cost Ratio		20%	10%	



Realizing that there is a cost curve				
Efficiency	1	2	3	
Operating Cost per Loan	\$30	\$50	\$50	
Loan Size	\$100	\$250	\$500	
Operating Cost Ratio	30%	20%	10%	





Many Decisions We Have Made are Flawed

Detailed analysis of financial statements show:

- Not all micro-credit products are the same
- Microfinance industry averages are often misleading
- Really interesting things happen as loan amounts get very small
- "Where you are on the curve" must influence any judgments made about performance and appropriate prices

Determining Real Prices

For years our analyses were doing from ratios using financial statements, e.g., portfolio yield -> approximate price

MFTransparency was created to

- Investigate actual prices charged
- Move the industry toward full transparency on those prices
- Analyze and learn from those prices

MFTransparency's Transparent Pricing Initiative



Transparent Pricing Initiative

Over the past five years MF*Transparency* has disclosed the transparent prices for:

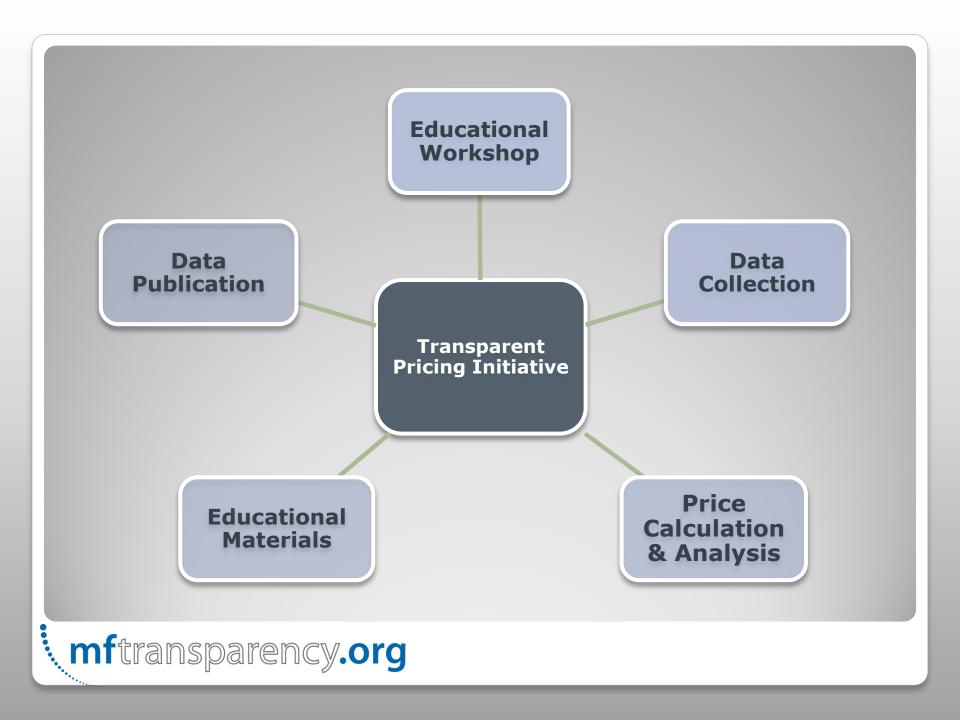
- 29 Countries
- 526 Institutions
- 1761 Products
- 48.7 Million Borrowers

Via our global program - the Transparent Pricing Initiative

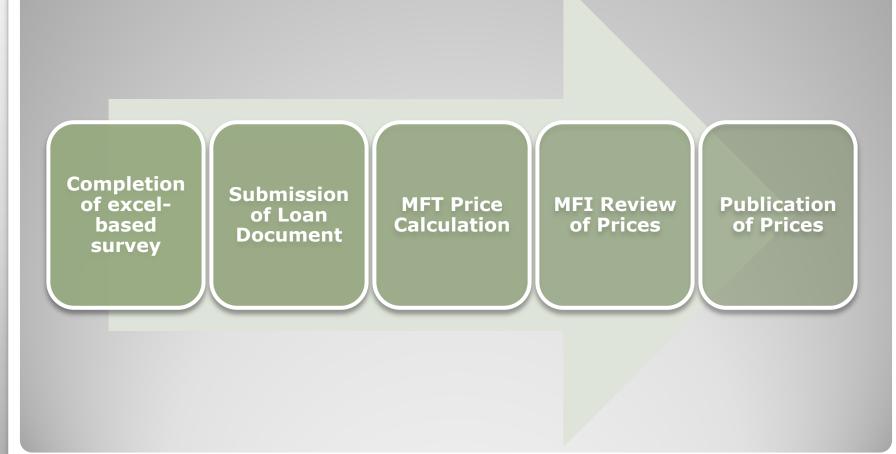
What is the *Initiative*?

- 1. Country-by country basis
- 2. Work in partnership with local industry actors
- 3. Encourage MFIs to voluntary disclosure of data
 - Exemplifies their consumer protection
 - Gives them competitive edge
 - Gains visibility for MFIs to funders
 - Awards Seal of transparency
 - Contribute to development of their market





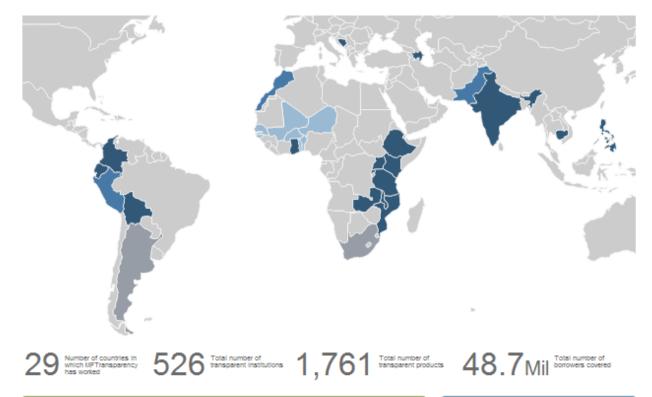






Truth In Lending Tables (TILT)

MFTransparency collects, analyzes and discloses microloan pricing data from over 500 microfinance institutions around the world on loans going to over 50 million clients. Working on a country-by-country basis the pricing data is calculated using a standardized approach that enables all prices in all countries to be analysed without definitional inconsistencies. All the data is published as a series of interactive tables and graphs - known as the Truth In Lending Tables, or "TILT", and this data will be available soon for direct download. More information about the microloan prices in each country and institution can be accessed by clicking the country on the Global Pricing Map or in Global Pricing Table below.



Country	Region	Borrowers	Products	Institutions	Portfolio (U 8D)	8tatus
Azerbaijan	Central Asia	450,000	41	10	1,391,759,000	
Bollvia	Latin America	923,000	183	22	1,940,815,000	
Bosnia and Herzegovina	Europe	323,000	82	14	207,960,000	
Cambodia	South East Asia	1,200,000	96	14	519,992,000	
Colombia	Latin America	1,076,000	78	25	1,766,603,000	



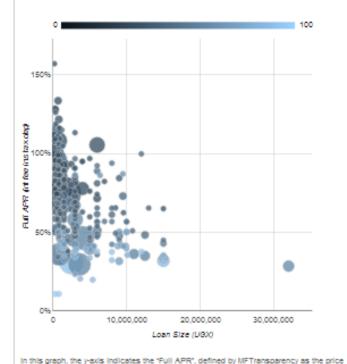
Transparent Pricing In Uganda

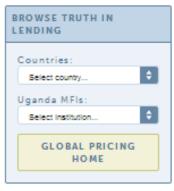
The Transparent Pricing Initiative in Uganda has published standardized pricing data from 23 institutions, representing an estimated 85% of Uganda's microloan borrowers. Launched In 2011 the Initiative is delivered in partnership with Planet Rating and AMFIU (Association of Microfinance Institutions in Uganda), and is funded by the MasterCard Foundation.

Y Microfinance in Uganda

- Truth-In-Lending Legislation
- Uganda Price Graph

The dataset for Uganda comprises of 67 microloan products offered by 23 microfinance service providers. A classic curve in the market average APR is seen, showing that loans of a smaller size rise dramatically in price. Each bubble represents the loan size and price of a unique loan sample analyzed by INFTransparency. The size of the bubble represents the number of clients with loans of this approximate size, and the color indicates the Transparency Index for this loan product sample. The data indicates a strong correlation of loan products with lower prices being advertised with a more transparent price.





TRANSPARENCY	STATISTICS
Uganda	0
# Institutions:	23
# Borrowers:	444,586
Portfolio (US\$):	\$369.2 Mil
Products:	119
Transp. Index:	48
Participating Since:	2011-Apr
Update Frequency:	Yearly
mi 🛛 Uganda MIX M	larket Profile

LATEST NEWS & RESOURCES

News

- Launch of Transparent Pricing Initiative in Uganda
- MFTransparency and the Association of Microfinance Institutions of Uganda Launch Initiative in Uganda

Resources

- Uganda Data Launch Presentation
- Country Survey for Uganda
- The Pricing Transparency Index Overview

Including Interest and all required fees, insurance, taxes and security deposits. This full

mftransparency.org	🛞 Transparent Pricing Uganda 👻		
Uganda » Centenary B	ank	Change Institution	Change Product
Institution	Centenary Rural Development Bank Mapeera House, Plot 44–46, Kampala Road Kampala P.O.Box 1892		Data approved: 2013-01-24
Details			
Type of organization	Bank	Total Portfolio (nat'i)	UGX 574,975,000,000
is this institution regulated?	Yes	Total Portfolio (USD)	USD 221,144,231
Website address	http://www.centenarybank.co.ug/	Active clients with loans	133,802
Year established	1983	Approximate % female clients	20% - 40%
Head of Institution	Fablan Kasi	Approximate % urban clients	20% - 40%
	Central, Eastern, Northern, Western	Network affiliations	
Regions active			

Loan Products » Summary

.....

Home	Micro Bsnss	Salary	Small Bsnss
11,745 Borrowers	55,071 Borrowers	49,036 Borrowers	20,000 Borrowers
USD 16,673,843 Portfolio	USD 29,238,801 Portfolio	USD 42,212,308 Portfolio	USD 1,962 Portfolio
Active Product	Active Product	Active Product	Active Product

Loan Products » Scale, Amount & Term

PRODUCT NAME	# BORROWER8	PORTFOLIO (USD)	LOAN SIZE RANGE	LOAN TERM (MONTH 8)	AVG GRACE PERIOD (MONTH 8)	ANNUAL NOMINAL INTEREST	FULL APR	TRANSPARENCY INDEX
Home Improvement Loan	11,745	USD 16,673,843	UGX 100,000 - 30,000,000	3 - 36	0	24.00% annual, Decl Bal	31.6% - 35.2%	73
Micro Business Loan	55,071	USD 29,238,801	UGX 100,000 - 5,000,000	3 - 24	0	29.00%-42.00% annual, Deci Bal	30.9% - 46.4%	78
Salary Loan	49,036	USD 42,212,308	UGX 100,000 - 250,000,000	3 - 48	0	18.96%-27.96% annual, Deci Bal	28.5% - 36%	60
Small Business Loan	20,000	USD 1,962	UGX 5,100,000 - 20,000,000	3 - 24	1	21.96%-24.00% annual, Deci Bal	33.5% - 36.2%	63

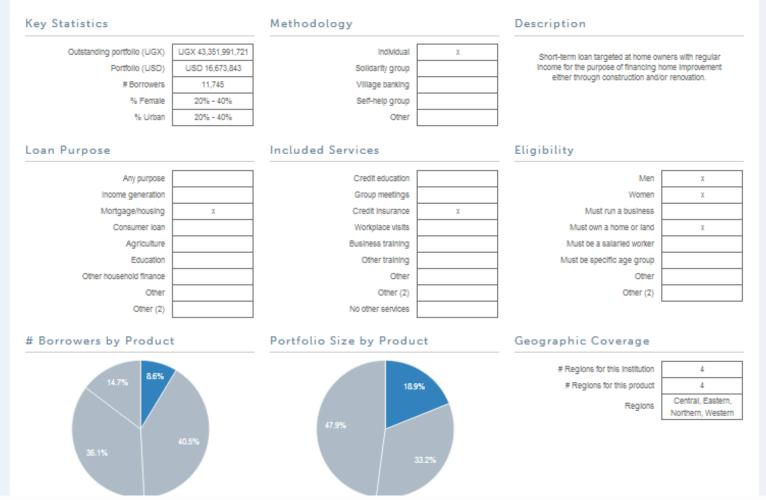
mftransparency.org	🛞 Transparent Pricing Uganda 👻	
N	Centenary Rural Development Bank Japeera House, Plot 44-46, Kampala Road	

Data approved: 2013-01-24

Product Home Improvement Loan Product 1 of 4 « Prev | Next »

P.O.Box 1892

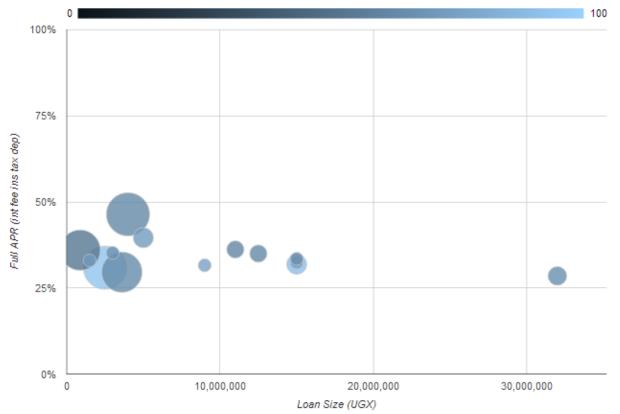
Product Details



Home Improvement Loan Samples

m

	SAMPLE 1	SAMPLE 2	SAMPLE 3	SAMPLE 4
Loan Amount	UGX 3,000,000	UGX 15,000,000	UGX 1,500,000	UGX 9,000,000
Loan Cycle (1, 2, 3, etc)	Not Known	Not Known	Not Known	Not Known
Disbursement Date	2012-12-21	2012-10-02	2012-02-07	2012-06-18
Term (Months)	12.0 months	24.0 months	24.0 months	37.0 months
Grace (Months)	0.0 months	0.0 months	0.0 months	0.4 months
Total Cost of Credit	UGX 582,833	UGX 5,513,500	UGX 556,105	UGX 5,120,652
APR (Int)	23.8%	29.7%	23.7%	23.7%
APR (Int fee)	34.3%	31.9%	32.5%	31.2%
APR (Int fee Ins)	35.2%	32.4%	33.0%	31.6%
APR (Int fee Ins tax)	35.2%	32.4%	33.0%	31.6%
Full APR (Int fee Ins tax dep)	35.2%	32.4%	33.0%	31.6%
Transparency Index	68	74	73	76
Original Repayment Schedule	🔁 PDF	🔁 PDF	🔁 PDF	🔁 PDF
MFT Pricing Calculation	🔁 PDF	🔁 PDF	🔁 PDF	🔁 PDF



Do we really need *all of that* to know what prices we charge?



The Confusing World of Pricing

- 1. How do we communicate our prices?
 - In an utterly confusing way!
- 2. How should we convert that confusion into a useful price figure?
 - MFT's "Full APR" figure
- 3. What is a appropriate means of determining the honesty of the price communicated?
 - MFT's Transparency Index



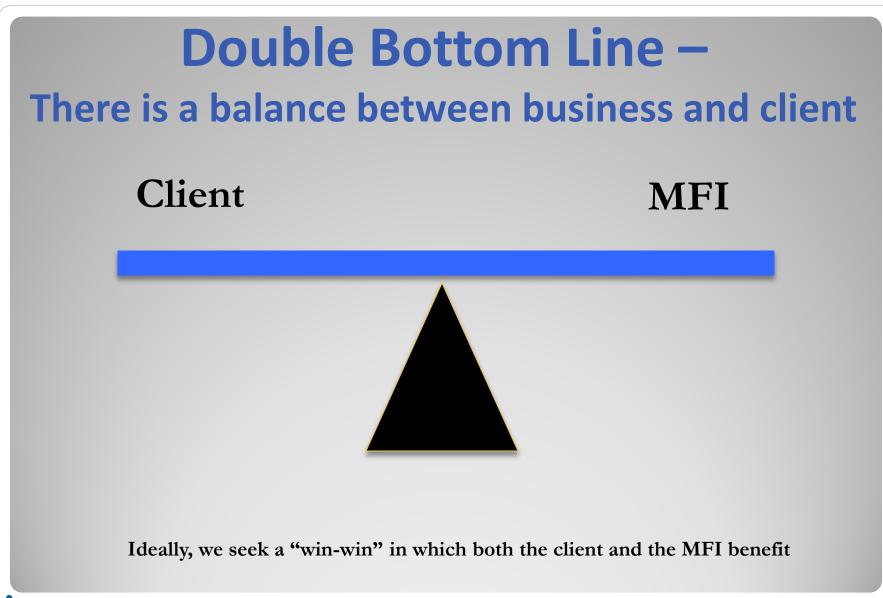
Which loan would you pick?

	Zero Interest Loan	Interest and Fees	And Savings	Interest Only	
Loan amount:	\$1,000	\$1,000	\$1,000	\$1,000	
Loan term:		10 weeks	10 weeks		
Int Nominal Annual Interest Rate 12% "flat" 40% decl					
l	Full APR	1%	0%		
Secur F	Full Transparency	20%	0%		
тсс	0	\$50	\$33	\$42	
APR	49%	47%	49%	40%	
Transparency Index	0	32	25	100	

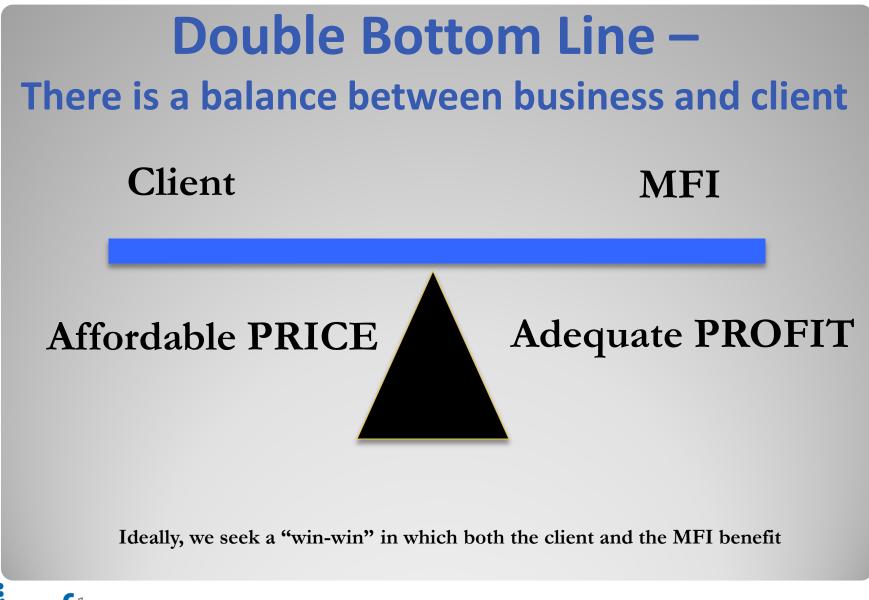
Responsible Microfinance

Strategy: work together to fix market flaws and "level the playing field"

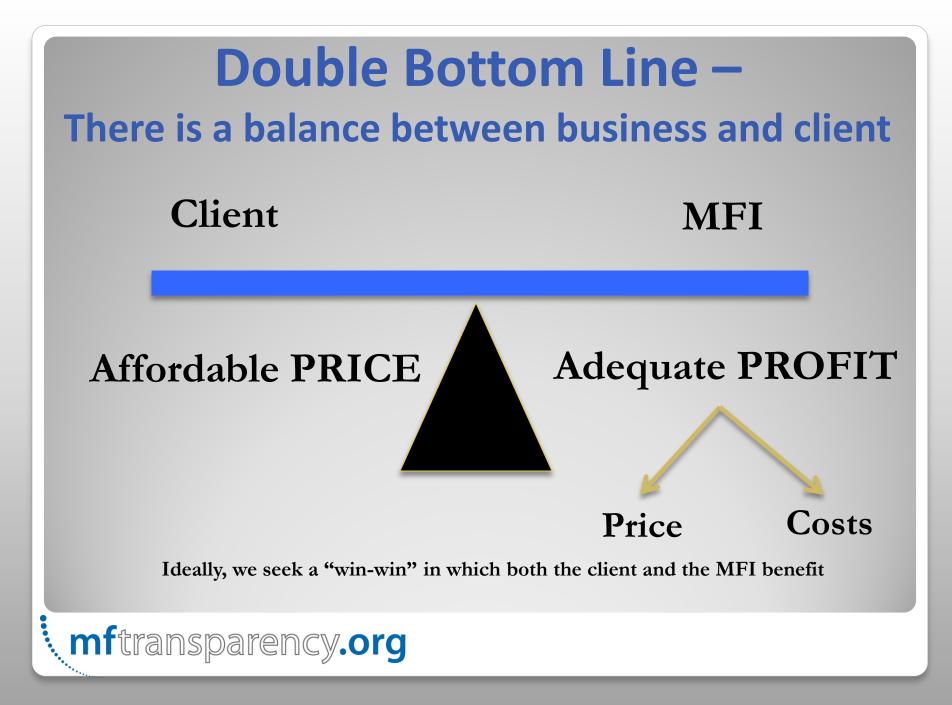


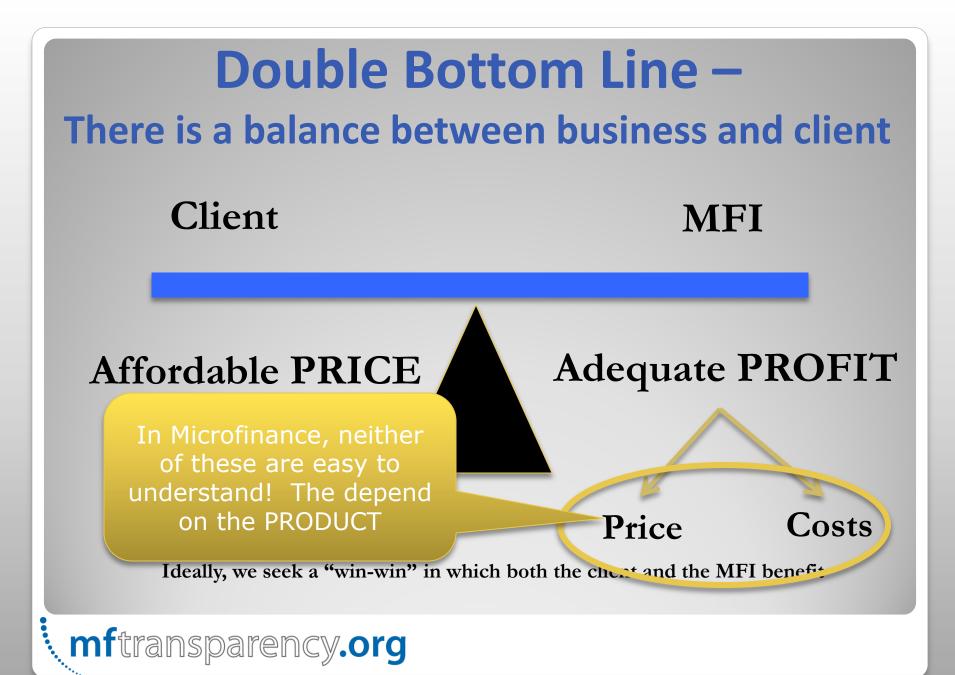






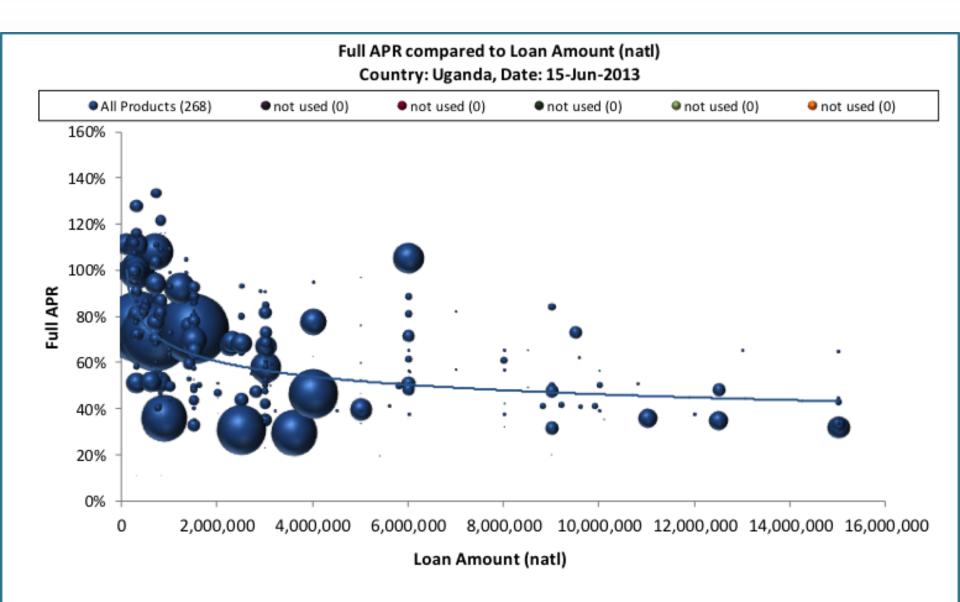






What prices do we see in your countries?

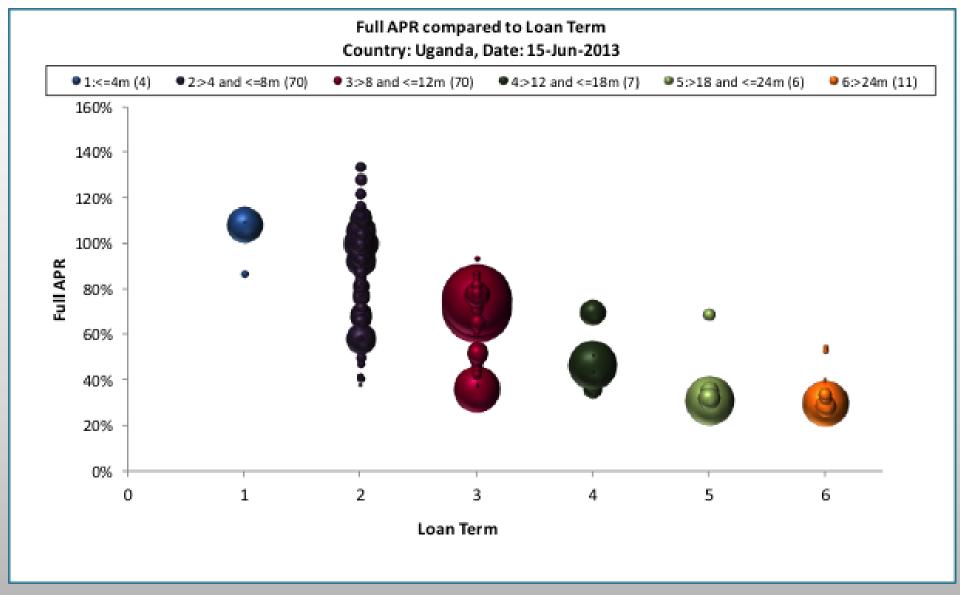






	Institution	Status of In	formation	Total Clie	nts	Total Portfol	io	Loan Products	
	Institution	Age Data (mon)	Refreshed	Number	Rank	Amt (USD)	Rank	# Active	#Low Vol
	Country Totals			444,543		\$375,695,126		78	9
1	APAS	24	N	320	20	\$128,000	21	2	0
2	BRAC-UGA	12	Y	121,959	2	\$18,750,057	4	3	0
3	Centenary Bank	5	Y	133,802	1	\$227,712,871	1	4	0
4	EBO SACCO	12	Y	1,500	15	\$1,240,382	12	2	0
5	Equity Bank	8	Y	13,069	8	\$57,252,004	2	0	0
6	FINCA-UGA	11	Y	56,766	3	\$19,056,121	3	4	0
7	Five Talents	9	Y	5,365	12	\$368,057	16	2	0
8	Gatsby	11	Y	1,346	16	\$2,440,236	10	2	0
9	Habitat Uganda	9	γ	858	18	\$265,508	19	1	0
10	Hofokam	11	Y	20,908	6	\$4,745,743	7	6	0
11	KACITA	8	Y	156	23	\$60,318	23	1	0
12	Madfa SACCO	8	γ	4,832	13	\$288,674	17	5	3
13	VF Uganda	8	Y	13,072	7	\$3,221,675	9	5	1
14	Opportunity	8	Y	23,734	4	\$13,560,846	6	13	4
15	RUCREF	24	N	5,557	11	\$898,380	13	4	0
16	Rushere SACCO	9	Y	983	17	\$574,549	15	2	1
17	SAO	7	Y	204	22	\$62,768	22	1	0
18	Silver Upholders	11	Y	2,111	14	\$189,189	20	4	0
19	THPU	8	Y	6,528	10	\$676,391	14	1	0
20	UGAFODE	7	γ	8,197	9	\$4,720,446	8	9	0
21	Finance Trust	8	Y	22,555	5	\$17,520,424	5	5	0
22	Wakiso	7	Y	513	19	\$276,000	18	1	0
23	Y-SAVE	7	Y	208	21	\$1,686,485	11	1	0

mftransparency.org





Analyzing Prices relative to Loan Amount and Loan Term

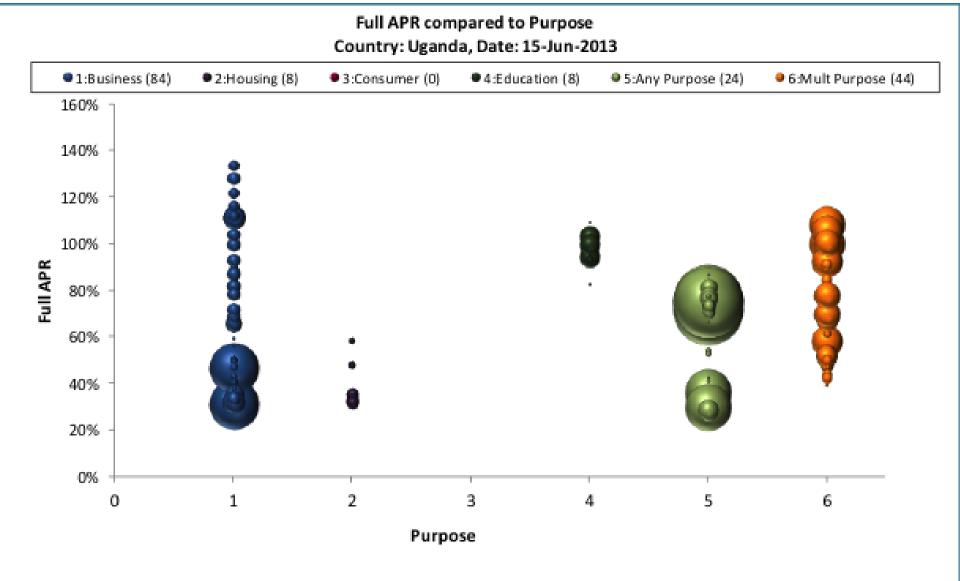
	<6 months	6-9 months	9-12 months	12-18 months	>18 months	All terms	
<\$200	97 %	67%	62%			93%	
\$201-\$400	89%	74%	66%	44%	54%	78%	
\$401-\$1,000	76%	68%	66%	60%	39%	66%	
\$1,001-\$2,000	78%	72%	56%	48%	46%	59%	
\$2,001-\$5,000	60%	52%	59%	44%	35%	55%	
>\$5,000	31%		52%	34%	34%	40%	
All amounts	86%	68%	61%	48%	40%	68%	



Analyzing Prices relative to Loan Amount and Loan Term

	<6 months	6-9 months	9-12 months	12-18 months
<\$200	97 %	67%	62%	
\$201-\$400	89%	74%	66%	44%
\$401-\$1,000	76%	68%	66%	60%
\$1,001-\$2,000	78%	72%	56%	48%
\$2,001-\$5,000	60%	52%	59%	44%
>\$5,000	31%		52%	34%
All amounts	86%	68%	61%	48%







Appendix: Data Sources

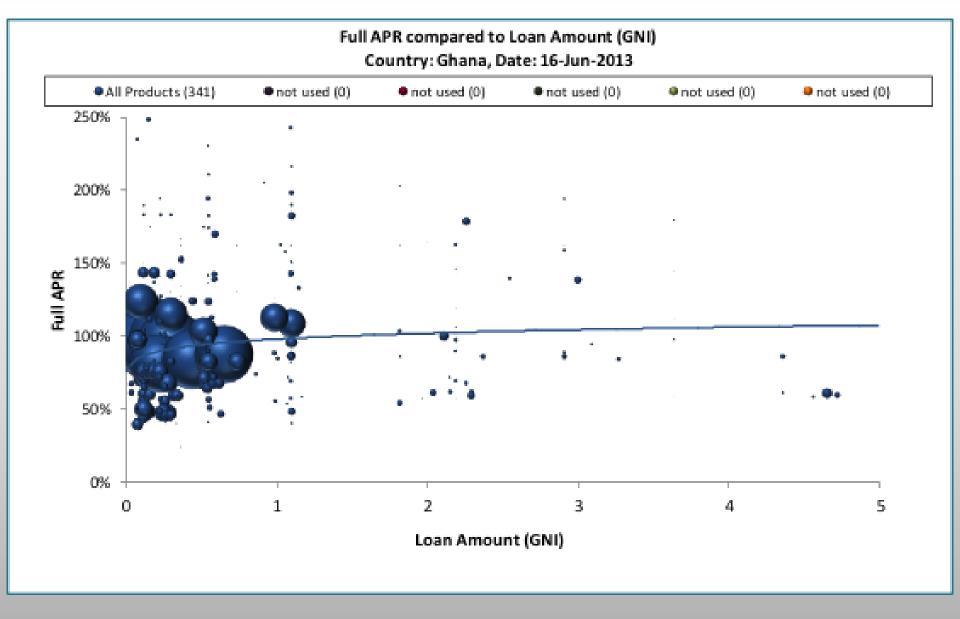
the sector se	Avg Loan	Bal					Clien	t Distributio	on by Loan	Amount (Na	at'l Currency)	
Institution	Number P	rods		Totals	Less Than	1,001	5,001	7,501	10,001	More than	Price by Loan	Client Dis	stribution
InstAbbrev	Amt (USD)	#			1,000	5,000	7,500	10,000	13,000	13,000	Amount	Inst Dist	Country Dist
Country Total	\$263		Clients		288,227	84,041	12,307	17,448	4,665	4,008	alal .		
	Products	110	Avg Price	110%	104%	121%	106%	123%	67%	84%			
			#samples	364	177	119	25	24	4	15			
1 AGFS	\$211	22	Clients	225							- 888		
	Products	2	Avg Price	256%	214%	275%	271%	287%					
			#samples	9	3	4	1	1	0	0			
2 Ahantaman RB	\$415	29	Clients	23,850	4,265	10,854	3,035	3,035	2,475	187			
	Products	4	Avg Price	76%	71%	83%							
			#samples	5	3	Z	0	0	0	0			_ =
3 ASPI	\$105	8	Clients	845	362	415	10	15	5				
	Products	6	Avg Price	168%	174%	169%	153%						
			#samples	15	4	9	2	0	0	0			
4 ASA Initiative	\$127	10	Clients	4,535	674	1,617	774	704	476	159			
	Products	4	Avg Price	81%	69%	86%	86%	86%	86%				
			#samples	12	4	4	1	2	1	0			
5 ASA-Ghana	\$265	26	Clients	71,633	71,322	311							
	Products	2	Avg Price	81%	84%	78%							
			#samples	6	3	3	0	0	0	0			
6 APED	\$136	13	Clients	13,774	12,397	1,377							
	Products	2	Avg Price	109%	77%	118%	124%	139%					
		_	#samples	10	3	4	2	1	0	0			=_
-	4											_	



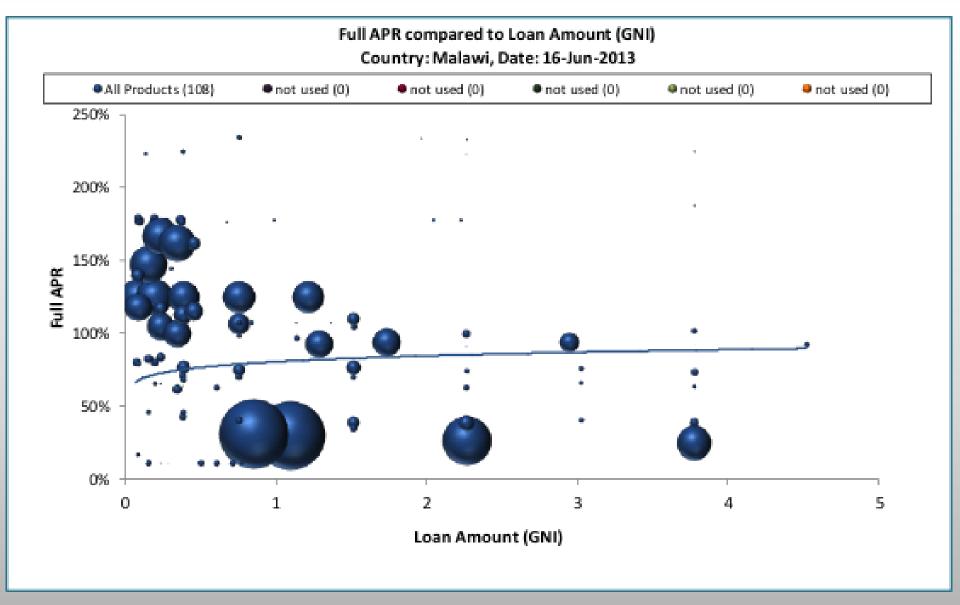
		Client	t Distributio	on by Loan	Amount (Na	at'l Currency		
Less Than	1,001	5,001	7,501	10,001	More than	Price by	Client Dis	tribution
1,000	5,000	7,500	10,000	13,000	13,000	Loan Amount	Inst Dist	Country Dist
288,227	84,041	12,307	17,448	4,665	4,008			
104%	121%	106%	123%	67%	84%			
177	119	25	24	4	15			
						- 11		
214%	275%	271%	287%					
3	4	1	1	0	0			
4,265	10,854	3,035	3,035	2,475	187			
71%	83%							
3	2	0	0	0	0			_ =
362	415	10	15	5				
174%	169%	153%						
4	9	2	0	0	0			
674	1,617	774	704	476	159			
69%	86%	86%	86%	86%	-		_	
4	4	1	2	1	0			
71,322	311							
84%	78%	•						
3	3	0	0	0	0			
12,397	1,377							
77%	118%	124%	139%					
3	4	2	1	0	0			— —
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			y.org					
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Prices per country based on Loan Amount as % of GNI per Capita

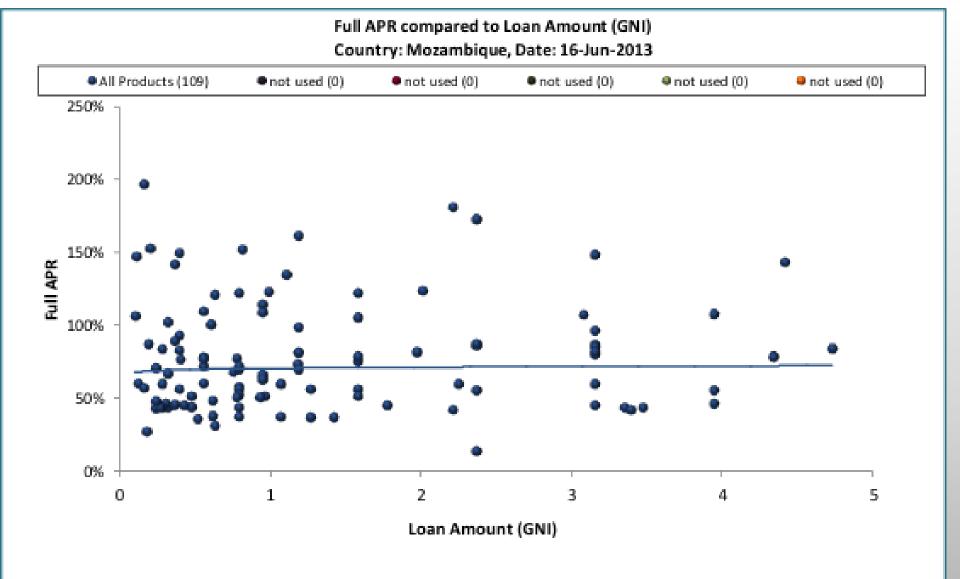




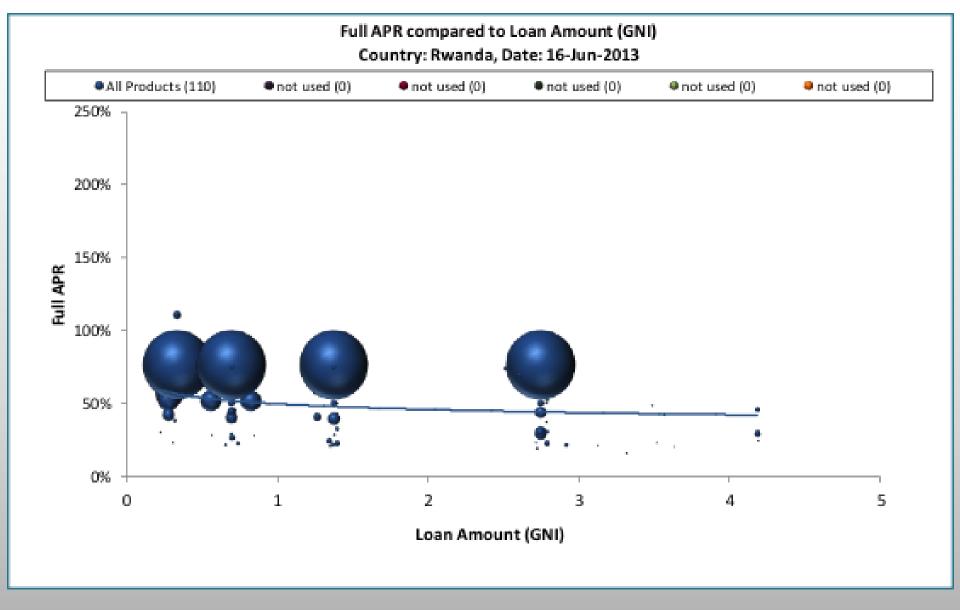




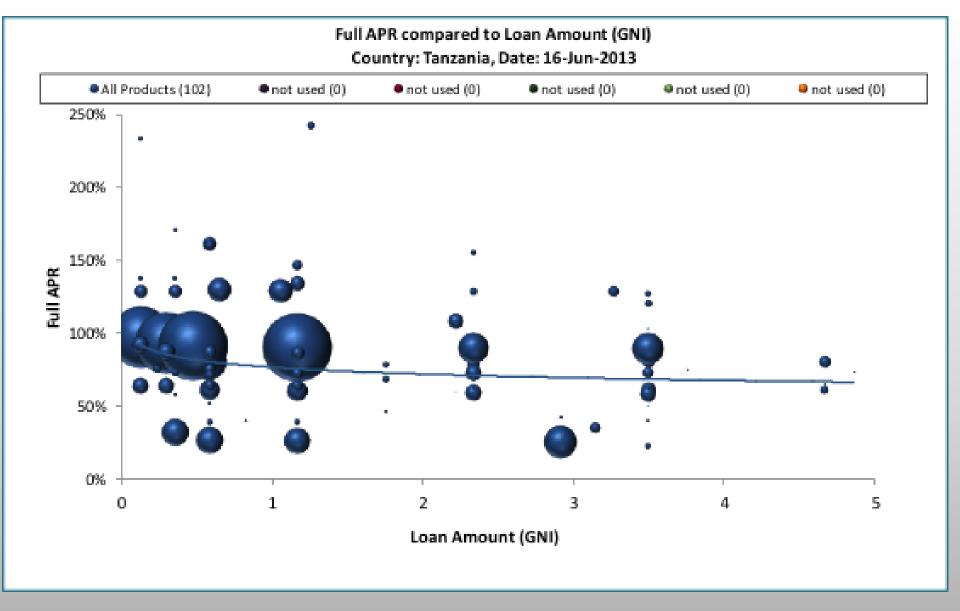




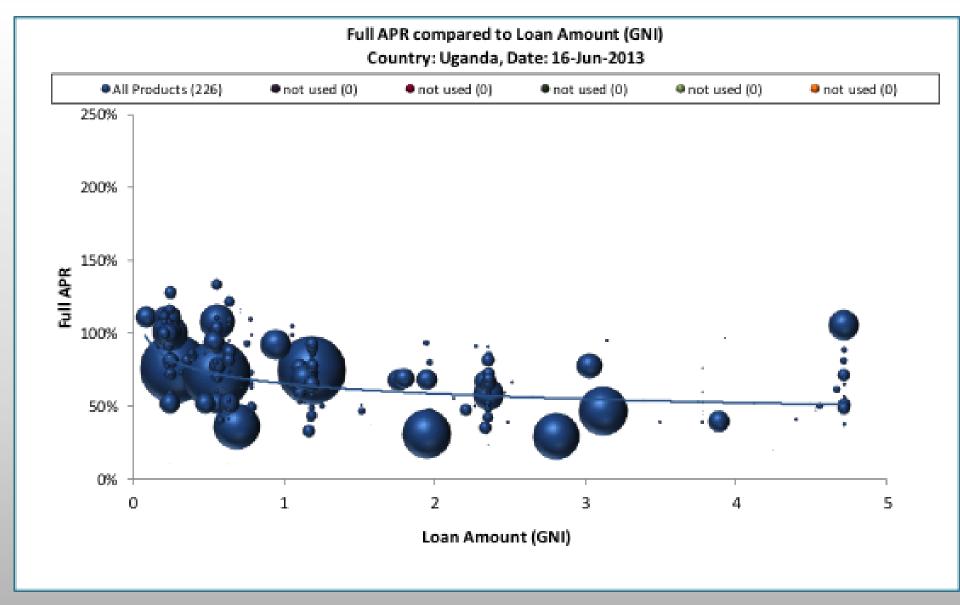




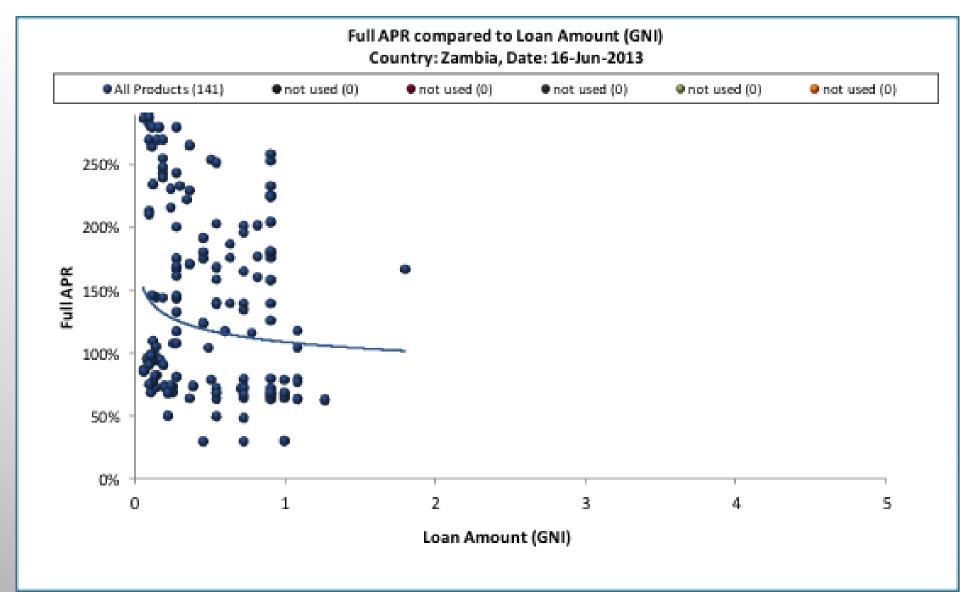














True product prices correlated to pricing transparency



	1 halivi	dwol.	HOFOKAM Kases				/10/2012 :49:48
	In		Loan Repayme	nt Schedule			
	Loan P	Product: 101543	- COMMERCIAL L	OANS	Loan period in mor	nths: 12.00	
					No. of Installments	12 (Monthly)	
					Annual Int. Rate (%	/0): 33.000009	D
					Loan Officer:		
	Disbur	sement Amount:	6,000,000		Grace Period: 0 (M	lonthly)	
	Disburs	sement Date: 05	/09/2012				
	Ref. No	D.:			Loan Fund: Genera	al	
Due Date	Trx Type	Principal Due	Interest Due	Total Due	Principal Balance	Interest Balance	Total Balance
05/09/2012	Loan Disbursement	6,000,000	2,016,000	8,016,000	0	0	0
05/10/2012	Repayment Due	500,000	168,000	668,000	5,500,000	1,848,000	7,348,000
05/11/2012	Repayment Due	500,000	168,000	668,000	5,000,000	1,680,000	6,680,000
05/12/2012	Repayment Due	500,000	168,000	668,000	4,500,000	1,512,000	6,012,000
5/01/2013	Repayment Due	500,000	168,000	668,000	4,000,000	1,344,000	5,344,000
05/02/2013	Repayment Due	500,000	168,000	668,000	3,500,000	1,176,000	4,676,000
5/03/2013	Repayment Due	500,000	168,000	668,000	3,000,000	1,008,000	4,008,000
05/04/2013	Repayment Due	500,000	168,000	668,000	2,500,000	840,000	3,340,000
5/05/2013	Repayment Due	500,000	168,000	668,000	2,000,000	672,000	2,672,000
5/06/2013	Repayment Due	500,000	168,000	668,000	1,500,000	504,000	2,004,000
5/07/2013	Repayment Due	500,000	168,000	668,000	1,000,000	336,000	1,336,000
5/08/2013	Repayment Due	500,000	168,000	668,000	500,000	168,000	668,000

Mortgage/Machinery:

1. Toyota premio UAR 202Z (Value: 10,000,000)



PDF of MFT Price Calculation

Mier	licroFinance Transparency Pricing Calculation											
		-			culation	-					E. II D. I	- CA 201
	ution: Hofe		Country	: Uganda								ce: 61.53%
	ict 2: Indiv										ansparency In	
Sample	4 of 5, Variat	ion 1 of 1 FileNa	ime: UG-010-V02	-Hotokam-PPZ-P	riceCalc-S4-1-20120	1724.PDF					Date of Analysis	: 2013-01-25
	Loan Amt:	6,000,000.00			Pricing Info	Quot	ed info	Total Pd	Incr	MPR	APR	EIR
	Avg Balance:	3,242,466			Interest		nnual, Flat	2,016,000.00	56.03%	4.67%	56.03%	75.04%
	Disb Date:	5-Sep-12			Fees		upfront	120,000.00	4.11%	5.01%	60.13%	82.37%
Ter	rm (Months):	12.0			Insurance) upfront	40,000.00	1.39%	5.13%	61.53%	84.92%
Gra	ce (Months):	1.0			Taxes		one	0.00	0.00%	5.13%	61.53%	84.92%
					Deposit		one		0.00%	5.13%	61.53%	84.92%
Tra	ansp INDEX:	49			Total Cost	:		2,176,000.00		5.13%	61.53%	84.92%
	1	Loan Amount 8	& Balance			Total Cos	t of Loan			Compulso	ry Deposit	
Per	Date	Disburse	Principle	Balance	Interest	Fees	Insurance	Taxes	Deposit	Interest	Withdraw	Balance
		Transpa	rent Price (no	ominal APR)	56.03%	60.13%	61.53%	61.53%	61.53%			
Totals		6,000,000	6,000,000		2,016,000	170.000.00	40,000.00	0.00	0.00	0.00	0.00	
0	5-Sep-12	6,000,000.00	-	6,000,000.00	-	120,000.00	40,000.00	•	-			-
1	5-Oct-12	-	500,000.00	5,500,000.00	168,000.00	-	-			•	-	-
2	5-Nov-12	-	500,000.00	5,000,000.00	168,000.00	-	-	•	-	•	-	-
3	5-Dec-12	-	500,000.00	4,500,000.00	168,000.00	-	-	•	-	•	-	-
4	5-Jan-13	-	500,000.00	4,000,000.00	168,000.00	-	-	•	-	•	-	-
5	5-Feb-13	-	500,000.00	3,500,000.00	168,000.00	-	-	•	-	•	-	-
6	5-Mar-13	-	500,000.00	3,000,000.00	168,000.00	-	-	•	-	•	-	-
7	5-Apr-13		500,000.00	2,500,000.00	168,000.00	-	•	•		•	-	-
8	5-May-13		500,000.00	2,000,000.00	168,000.00	-	•	•		•	-	-
9	5-Jun-13		500,000.00	1,500,000.00	168,000.00	-	•	•		•	-	-
10	5-Jul-13	-	500,000.00	1,000,000.00	168,000.00	-	-				-	-
11	5-Aug-13	-	500,000.00	500,000.00	168,000.00	-	-				-	-
12	5-Sep-13	-	500,000.00	0.00	168,000.00	•	•	-	•	-	-	-

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Top Section of MFT Price Calculation

Full Price: 61.53%

Transparency Index: 49/100 Date of Analysis: 2013-01-25

	Pricing Infe	o Quot	ed info	Total Pd	Incr	MPR	APR	EIR
	Interes	t 30.00% a	30.00% annual, Flat		56.03%	4.67%	56.03%	75.04%
	Fee	s 2.00%	upfront	120,000.00	4.11%	5.01%	60.13%	82.37%
	Insurano	e 40,000) upfront	40,000.00	1.39%	5.13%	61.53%	84.92%
	Taxe	s N	one	0.00	0.00%	5.13%	61.53%	84.92%
	Deposi	it N	one		0.00%	5.13%	61.53%	84.92%
	Total Cos	t		2,176,000.00		5.13%	61.53%	84.92%
		Total Cos		Compulsory Deposit				
	Interest	Fees	Insurance	Taxes	Deposit	Interest	Withdraw	Balance
R)	56.03%	60.13%	61.53%	61.53%	61.53%			
	2,016,000	120,000.00	40,000.00	0.00	0.00	0.00	0.00	

mftransparency.org

2-PriceCalc-S4-1-20120724.PDF

Transparency at Three Levels

- Each Sample
 - Nominal Interest Rate / Full APR x 100
 - 36% / 72% x 100 = 50
- Each Product
 - Average of the samples
 - Avg(50,45,42,53) = 48
- Institution
 - Weighted average of the Product TI's
 - (48 x 35% of clients) + 55 x 65% of clients = 53

Relative Incentive to Hide Prices									
Price	1	2	3						
Quoted Interest Rate			20%						
Full APR			22%						
Transparency Index			90						



Relative Incentive to Hide Prices									
Price	1	2	3						
Quoted Interest Rate			20%						
Full APR		50%	22%						
Transparency Index			90						



Relative Incentive to Hide Prices									
Price	1	2	3						
Quoted Interest Rate		30%	20%						
Full APR		50%	22%						
Transparency Index		60	90						

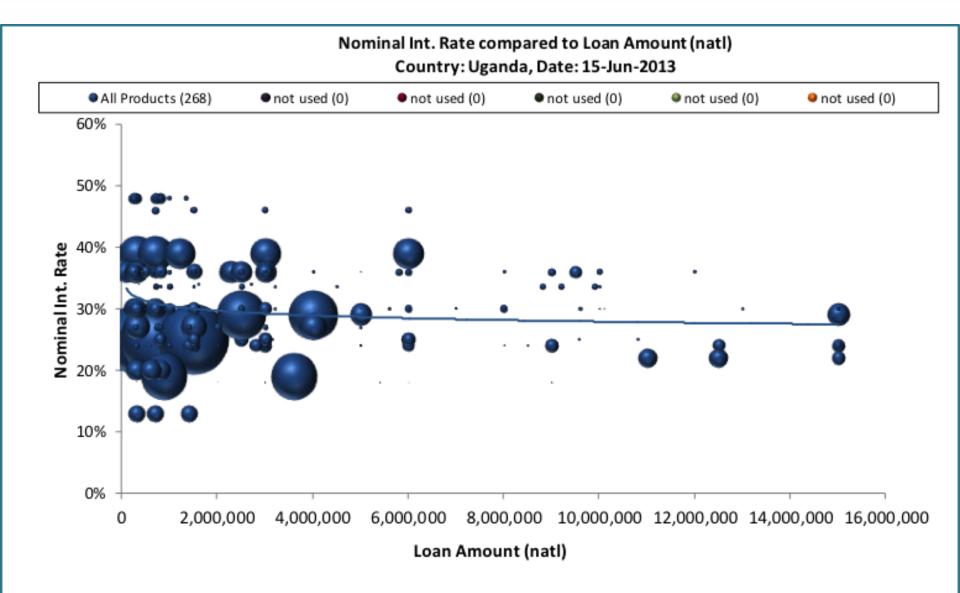


Relative Incentive to Hide Prices									
Price	1	2	3						
Quoted Interest Rate		30%	20%						
Full APR	100%	50%	22%						
Transparency Index		60	90						

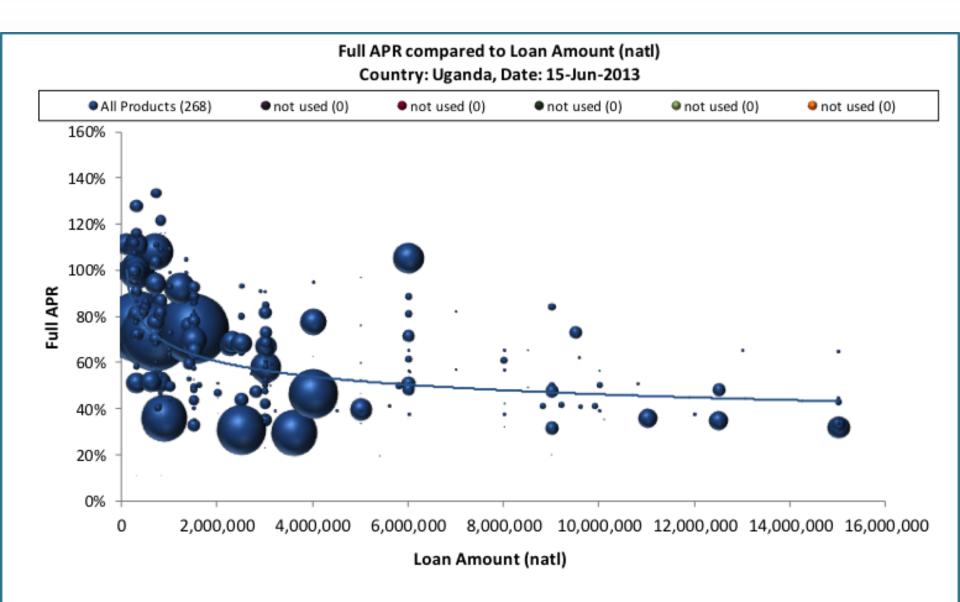


Relative Incentive to Hide Prices Price 1 3 2 **Quoted Interest Rate** 35% 30% 20% **Full APR** 100% 50% 22% **Transparency Index** 35 60 90

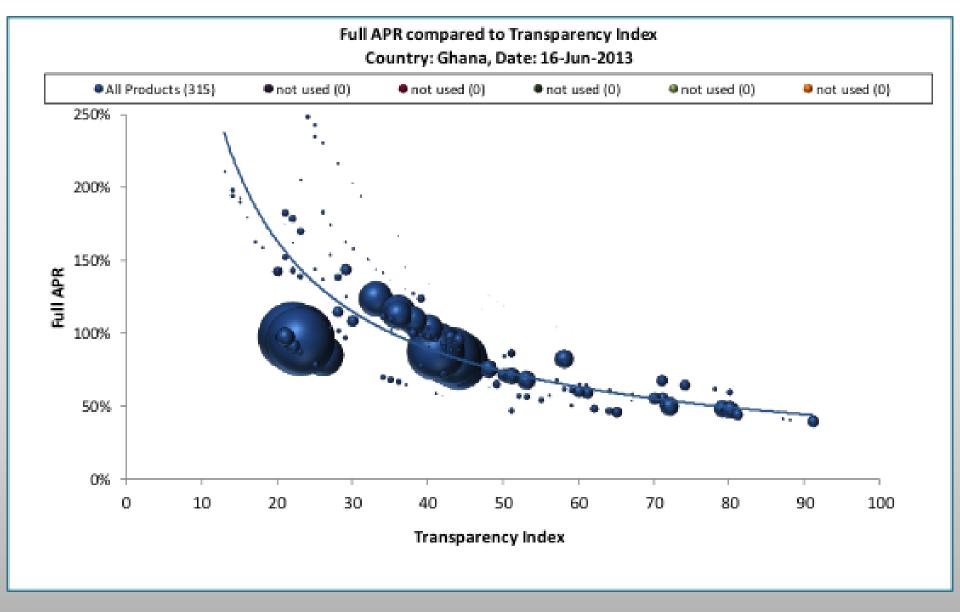




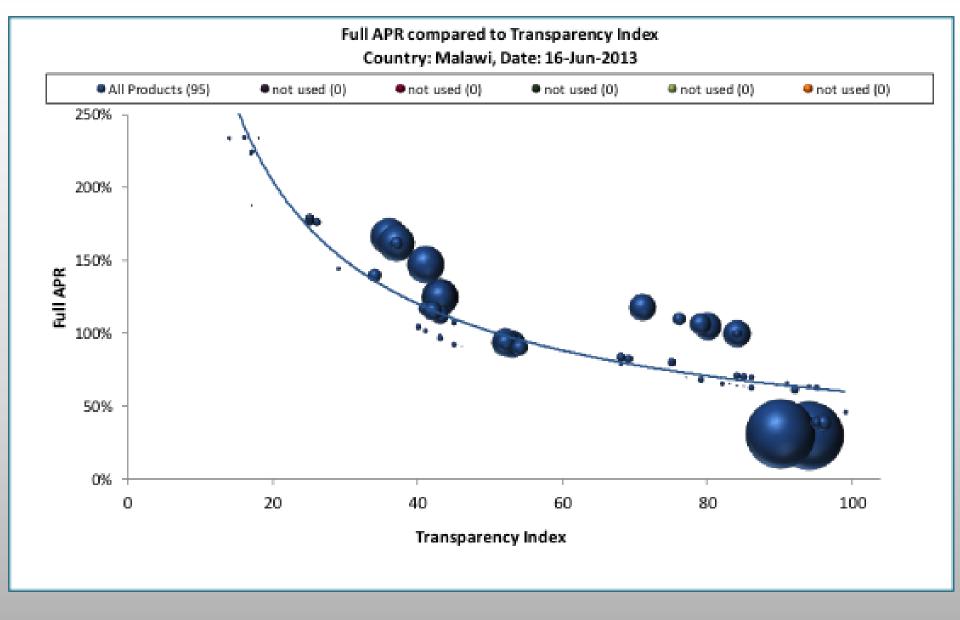




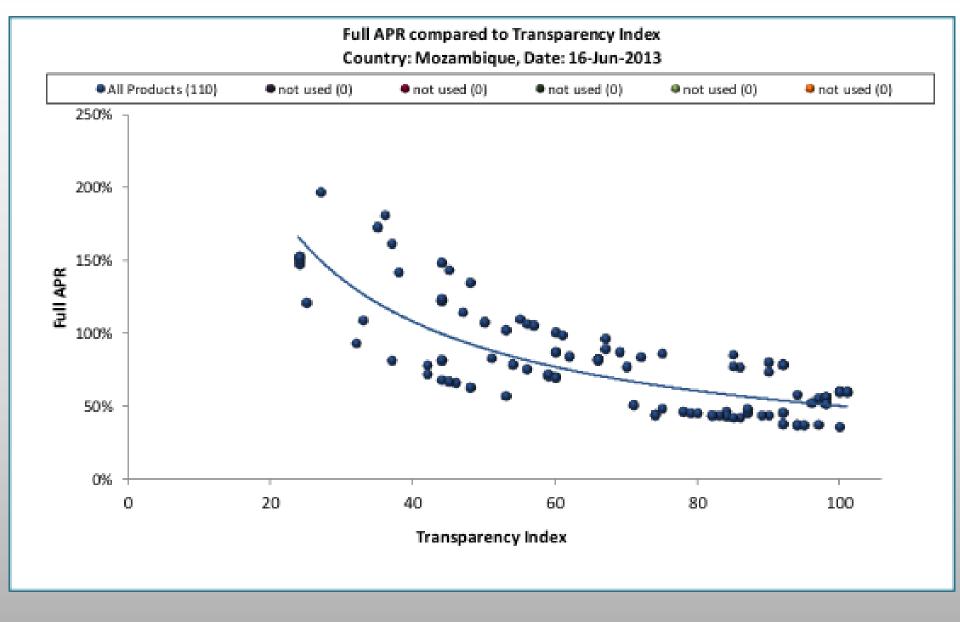




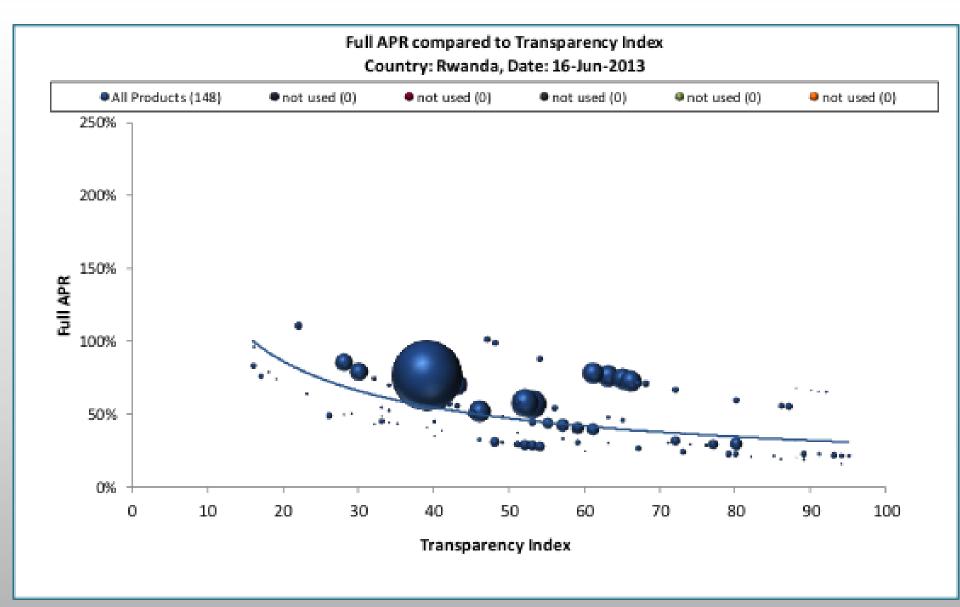




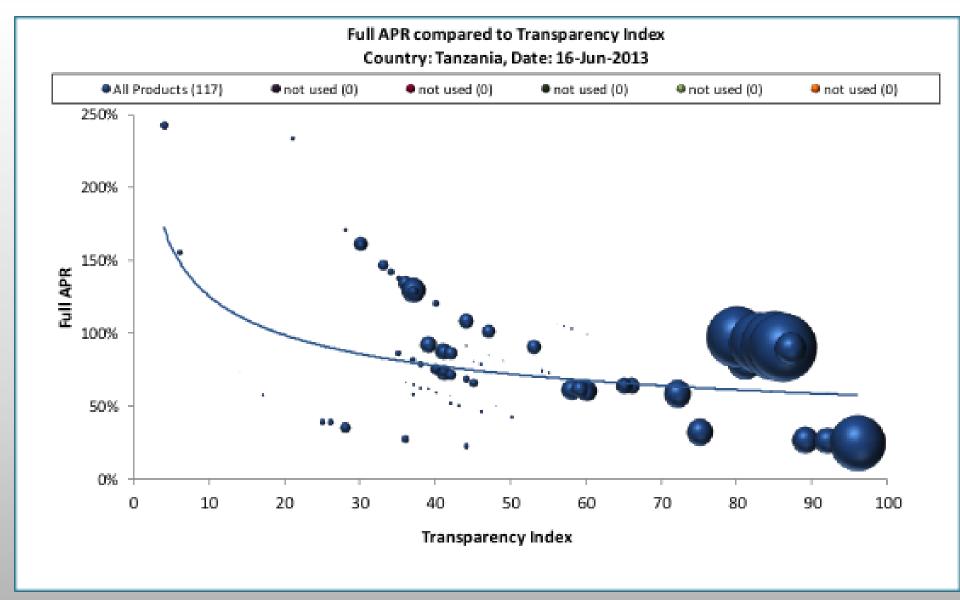




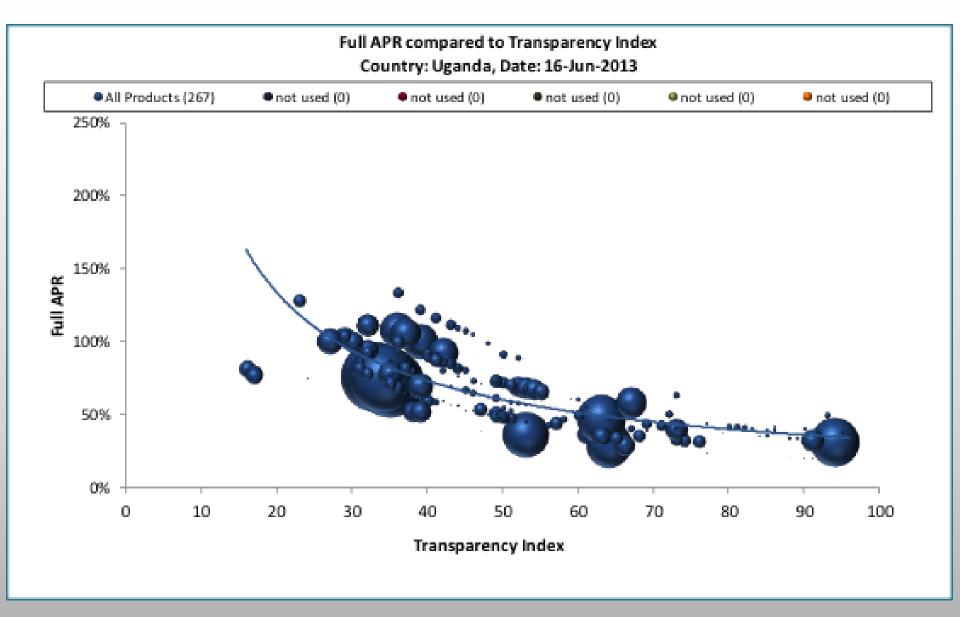




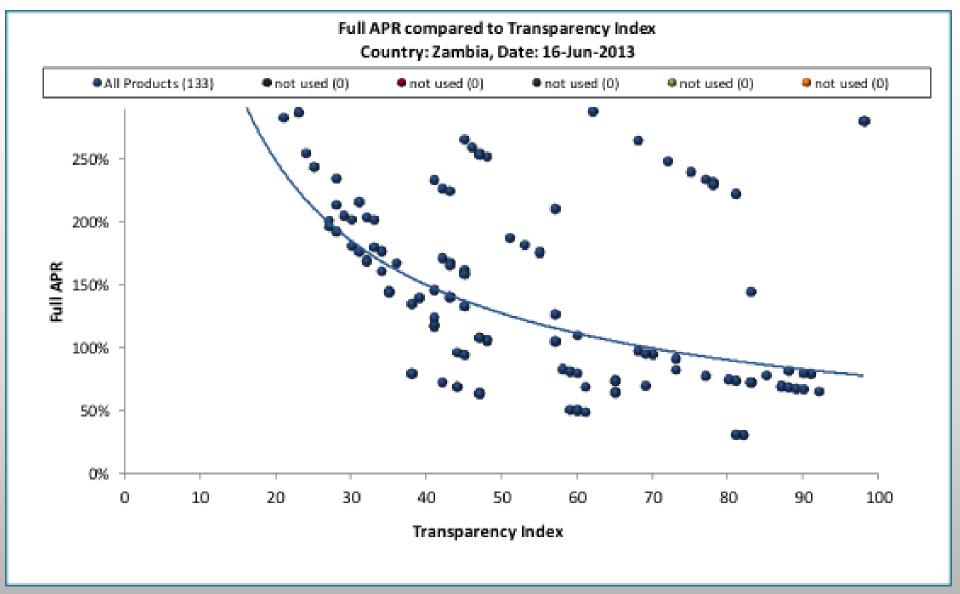
















Promoting Transparent Pricing in the Microfinance Industry

MicroFinance Transparency is an NGO registered in the USA

